# CARDLYTICS Q1 2022 Earnings Presentation

May 2, 2022



#### Disclaimer

This presentation includes forward-looking statements. All statements contained in this presentation other than statements of historical facts, including statements regarding expectations about future financial performance or results of Cardlytics, Inc. ("Cardlytics," "we," "us," or "our) including the potential benefits of our acquisitions of Dosh, Bridg and Entertainment, becoming cash flow positive by the second half of 2023, earnings guidance for the second quarter of 2022, Bridg's future gross margin, the anticipated impact of our strategic initiatives to create shareholder value and growth in MAUs and ARPU are forward looking statements. The words "anticipate," believe," "continue," "estimate," "expect," "intend," "may," "will" and similar expressions are intended to identify forward-looking statements. The future events and trends discussed in this presentation may not occur and actual results could differ materially and adversely from those anticipated or implied in the forward-looking statements. Forward-looking statements are subject to a number of risks and uncertainties, many of which involve factors or circumstances that are beyond our control. Our actual results could differ materially from those stated or implied in forward-looking statements due to a number of factors, including but not limited to: risks related to the uncertain impacts that COVID-19 may have on our business, financial condition, results of operations; unfavorable conditions in the global economy and the industries that we serve; our quarterly operating results have fluctuated and may continue to vary from period to period; our ability sustain our revenue and billings growth; risks related the integration of Dosh, Bridg and Entertainment with our company; risks related to our substantial dependence on our Cardlytics platform product; risks related to our substantial dependence on JPMorgan Chase Bank, National Association ("Chase"), Bank of America, National Association ("Bank of America"), Wells Fargo Bank, National Association ("Wells Fargo") and a limited number of other financial institution ("FI") partners; risks related to our ability to maintain relationships with Chase, Bank of America and Wells Fargo; the amount and timing of budgets by marketers, which are affected by budget cycles, economic conditions and other factors, including the impact of the COVID-19 pandemic; our ability to generate sufficient revenue to offset contractual commitments to FIs; our ability to attract new partners, which include FI partners and merchant data partners, and maintain relationships with bank processors and digital banking providers; our ability to maintain relationships with marketers; our ability to adapt to changing market conditions, including our ability to adapt to changes in consumer habits, negotiate fee arrangements with new and existing partners and retailers, and develop and launch new services and features; and other risks detailed in the "Risk Factors" section of our Form 10-Q filed with the Securities and Exchange Commission on May 2, 2022. Although we believe that the expectations reflected in the forward-looking statements are reasonable, we cannot guarantee future results, levels of activity, performance, achievements or events and circumstances reflected in the forward-looking statements will occur. We are under no duty to update any of these forward-looking statements after the date of this presentation to conform these statements to actual results or revised expectations. except as required by law.

In addition to U.S. GAAP financial information, this presentation includes billings, adjusted contribution, adjusted Partner Share and other third-party costs, adjusted EBITDA, adjusted EBITDA margin, non-GAAP net loss and non-GAAP net loss per share, each of which is a non-GAAP financial measure. These non-GAAP financial measures are in addition to, and not a substitute for or superior to, measures of financial performance prepared in accordance with U.S. GAAP. Reconciliations of billings, adjusted contribution, adjusted Partner Share and other third-party costs, adjusted EBITDA margin, non-GAAP net loss and non-GAAP net loss per share to the most directly comparable GAAP measures are included in the appendix to this presentation. Please see appendix for definitions.

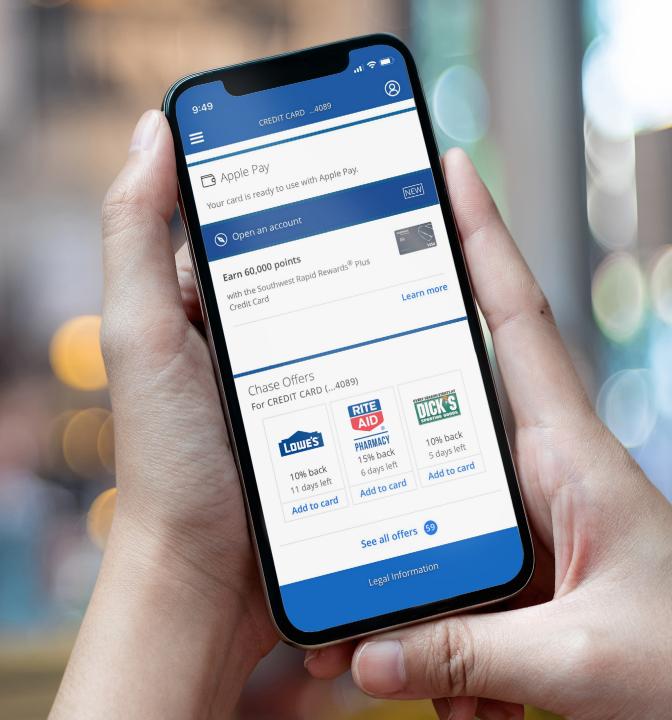




Company overview



We power a native ad platform in our partners' digital channels.





# Cardlytics provides a scaled solution based on purchase intelligence

#### Distinctive benefits for marketers

- + Reach valuable banking customers
- Operate in a brand-safe, privacy-protected, trusted digital channel
- Market to the most valuable customers based on their actual spending
- Drive in-store and online traffic
- Closed-loop solution measures marketing results to the penny

178M+
Monthly Active Users(1)

\$3.9T+
in Annual Spend(2)

1 in 2
U.S. Purchase Transactions<sup>(3)</sup>



<sup>)</sup> Monthly active users ("MAUs") during the three months ended March 31, 2022. Please se appendix for definitions.

<sup>2)</sup> Based on data from our partners during the twelve months ended March 31, 202

<sup>(3)</sup> Based on aggregated data of our current partners from the June 2021 Nielson Report

## Cardlytics is focused on five strategic initiatives to create shareholder value

<ul> <li>+ Connecting 50% of MAUs to new Ad Server by end of 2022</li> <li>+ Increasing adoption by agency, middle market and SMB clients</li> </ul>
<ul> <li>Upgraded UI / UX for more content and better offer constructs, and engagement solutions to drive engagement and spend</li> </ul>
+ Delivering product-level offers across wider retail to provide advertisers enhanced flexibility and optionality
+ Scaled product-level offers from leading brands with a friction-free customer experience
<ul> <li>Becoming cash flow positive by the second half of 2023 with continued self-funding of growth initiatives</li> </ul>



# Dosh overview

Founded: 2016 | HQ: Austin, TX

Converting high-value customers on behalf of new advertiser and fintech partners while helping more consumers save money

Innovative platform	<ul> <li>Dosh's technology complements Cardlytics' product and technology roadmap</li> </ul>
	<ul> <li>Modern, efficient platform that can quickly integrate with neo-banks fintechs, smaller banks, and consumer-facing organizations</li> </ul>
Partnerships with	+ Dosh brings partnerships with multiple neo-banks and fintech
long-term potential	players, including Venmo, Betterment and Ellevest
	+ Increased exposure with millennial and younger consumer audiences
New advertising	<ul> <li>Potential to enable new content desired by existing partners, such as travel and local offers</li> </ul>
solutions	Unique ways for advertisers to connect directly with consumers
	+ Onique ways for advertisers to connect directly with consumers
Customer	+ A test-and-learn DTC app to better understand engagement and
	drive advertiser ROI
engagement	diffe date tise No



### Bridg overview

Founded: 2010 | HQ: Los Angeles, CA

A customer data
platform working with
leading retailers to help
them understand and
reach customers using
product-level insights

Product-level Insights that differentiate from CDP peers	<ul> <li>Access to SKU and UPC data through its client relationships</li> <li>Connects to merchant's point-of-sale through proprietary technology</li> <li>Capable of connecting to most point-of-sale systems in the U.S.</li> <li>Able to ingest, clean and categorize product-level data to create usable insights</li> </ul>
Partnerships with	+ Strong relationships in the restaurant vertical
leading businesses	+ Expansion into retail and grocery with several key contracts signed in 2020 and 2021
Potential new advertising solutions	<ul> <li>Ability to target on other digital media platforms, including Cardlytics</li> <li>Enable product-level offers for partners</li> <li>Once integrated, Bridg could move to deterministic modeling</li> <li>Allow measurement of the efficacy of a variety of types of digital campaigns</li> </ul>
Privacy focused	<ul> <li>Built from the ground up to protect consumer privacy and security</li> <li>Not reliant on cookies or other sources for data ingestion</li> <li>Personal data never leaves the platform and is never sold</li> </ul>



#### **Bridg Gross Margin**

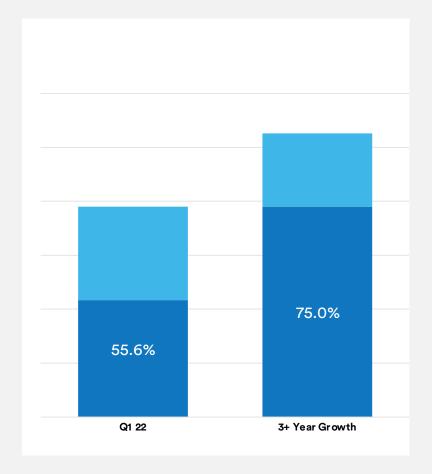
Margin improvement for company over time as more clients scale beyond proof of concept and data costs normalize

#### Bridg incurs higher expenses during onboarding

- + Processing of several years' worth of historical data initially versus steady state processing of data on a daily basis
- + Implementation costs are also incurred upfront
  - + New data lake and data warehouse costs
  - + Data transfer costs
  - + Custom set-up costs

#### Increases in revenue over time

- + Clients progress from proof of concept to full user of the platform
- + Tiered pricing results in gradual revenue increases







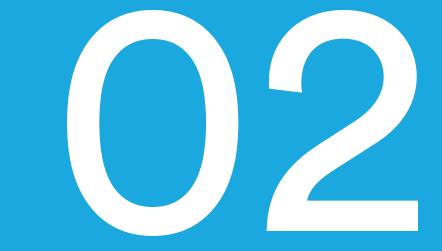
# **Entertainment** overview

Founded: 1962 | HQ: Detroit, MI

A recognized leader in premium local offers with relationships across thousands of local advertisers and a team with deep experience in the mid-market and small business sectors

#### New offer capabilities + High-value middle market and local business content Merchants located in nearly every U.S. MSA covering ~95% of the population + Offers available after banks launch the Ad Server and evolve the user experience + Local content at scale improves customer engagement & **Engagement** loyalty improvement Unique offer designs can drive specific consumer behaviors Drives meaningful value back to customers Scalable content Recognized leading 'discount offers' brand Solely focused on mid-market and small business logos acquisition machine Management and content acquisition team with nearly 20 years' experience

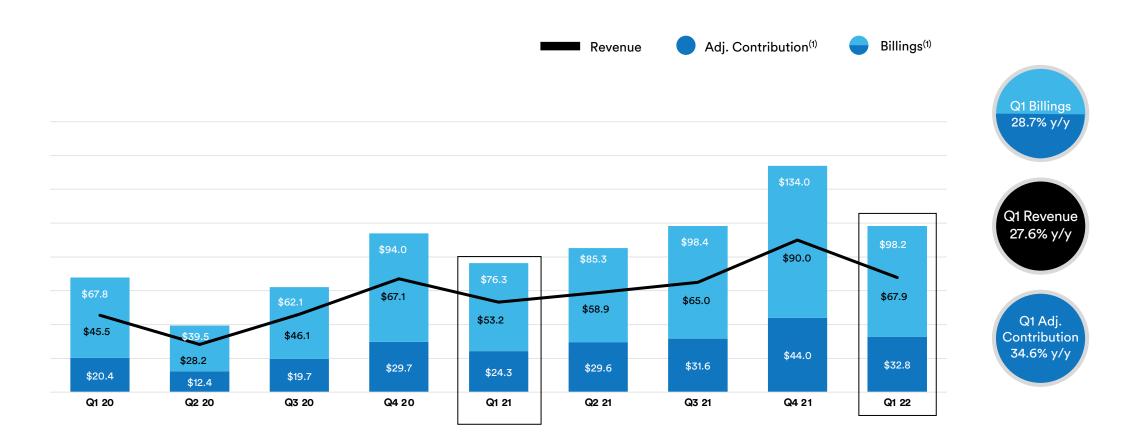




Financial information & operating metrics

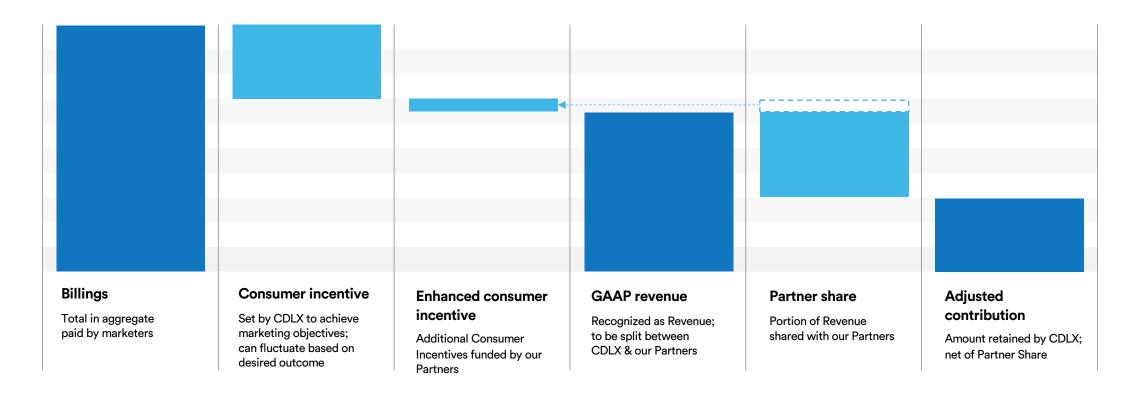


#### Trended consolidated results



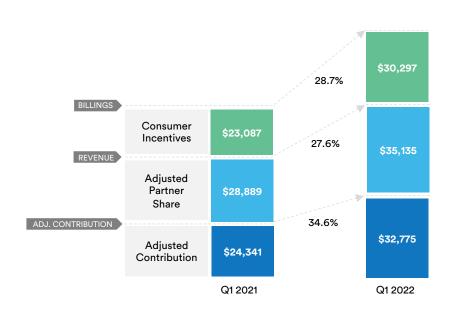


# Billings and adjusted contribution best reflect performance





## Q1 2022 year-over-year consolidated results



	Three Mor		Chai	nge
	2021	2022	\$	%
Billings <sup>(1)</sup>	\$76,317	\$98,225	\$21,908	28.7%
Consumer Incentives	23,087	30,297	7,210	31.2%
Revenue	\$53,230	\$67,928	\$14,698	27.6%
Adjusted Partner Share and other third- party costs <sup>(1)</sup>	28,889	35,153	6,264	21.7%
Adjusted contribution <sup>(1)</sup>	\$24,341	\$32,775	\$8,434	34.6%
Delivery costs	3,938	6,533	2,595	65.9%
Deferred implementation costs	882		(882)	(100.0%)
Gross profit	\$19,521	\$26,242	\$6,721	34.4%
Net (loss) income	(\$24,895)	\$33,038	\$57,933	232.7%
Adjusted EBITDA <sup>(1)</sup>	(\$3,944)	(\$10,537)	(\$6,593)	(167.2%)



# Cardlytics platform advertiser spend by industry

		% Change				vertiser Spend	
		Three Months Ended March 31, 2022				nths Ended ch 31,	
Industry	vs 2021	vs 2020	vs 2019	2019	2020	2021	2022
Grocery & Gas	< 50%	< 5%	> 75%	> 5%	< 15%	< 10%	< 10%
Restaurant	< (15)%	> 25%	> 50%	> 25%	< 30%	> 35%	> 25%
Retail	> 25%	> 65%	< 20%	> 35%	> 20%	> 25%	> 25%
Travel & Entertainment	> 150%	> (25)%	< (20)%	< 20%	> 15%	< 5%	< 10%
Direct to Consumer	< 45%	> 120%	> 275%	< 15%	< 20%	> 25%	> 30%

Advertising spend from agency accounts grew >60% during the first quarter of 2022 compared to the first quarter of 2021. Agency accounts represented >10% of total advertising spend during the first quarter of 2022 compared to >5% during the first quarter of 2021.



## Cardlytics platform engagement metrics<sup>(1)</sup>

There may be variation in future quarters due to factors such as global economic events, bank launches, new advertisers with significant spend, and growth in nascent or new verticals.

Monthly log-in days<sup>(2)</sup> show that MAUs logged in 10 days per month in Q1 2022 versus 10 days per month in Q1 2021.

Offer activation rates<sup>(2)</sup> show higher rates for small-ticket, volume-heavy offers versus large-ticket and subscription offers.

Campaign spend ratios<sup>(2)</sup> show Cardlytics currently targets a small proportion of total MAU spend.

- + As budgets increase and more advertisers come onto the platform, more spend from MAUs can be targeted with offers.
- + There remains considerable room to target larger audiences in light of existing MAU engagement levels.

#### Offer Activation Rates by Industry Q1 2022 Q1 2021 6.45% \_\_5.97% 4.57% 4.06% 3.62% 2.69% 2.24% 2.14% 2.12% 2.10%2.12% 1.86% Subscription Other Retail Travel **Campaign Spend Ratios by Industry** Q1 2021 Q1 2022 4.32% 3.05% 1.65% 1.63% 0.83% 1.11% 0.66% 0.29% 0.93% 0.34%0.34% 0.12% 0.40% Other Travel



# Significant MAU increase precedes opportunity for expected billings growth and future ARPU expansion for the Cardlytics platform

MAUs<sup>(1)</sup> ARPU<sup>(1)</sup> (MAUs in millions) 175.4 178.5 170.6 168.6 167.6 163.6 161.6 \$0.49 157.2 140.8 \$0.41 \$0.29 \$0.36 \$0.36 \$0.34 \$0.32 \$0.32 \$0.18 Q1 20 Q2 20 Q3 20 Q4 20 Q1 21 Q2 21 Q3 21 Q4 21 Q1 22





Appendix



#### Q1 2022 results

(Amounts in thousands, except MAUs and per share amounts)

	Thre	e Months Ended March 31,	Ch	ange
	2022	2021	AMT	%
Revenue	\$67,92	\$53,230	\$14,698	27.6%
Billings <sup>(1)</sup>	98,22	5 76,317	21,908	28.7%
Gross Profit	26,24	2 19,521	6,721	34.4%
Adjusted contribution <sup>(1)</sup>	32,77	5 24,341	8,434	34.6%
Net income (loss) attributable to common stockholders	33,03	8 (24,895)	57,933	232.7%
Net income (loss) per share (EPS), diluted	\$0.9	(\$0.85)	\$1.78	209.4%
Adjusted EBITDA <sup>(1)</sup>	(\$10,53	(\$3,944)	(\$6,593)	(167.2%)
Adjusted EBITDA margin <sup>(1)(2)</sup>	(15.5%	(7.6%)	(8.0%)	(105.4%)
Non-GAAP net loss <sup>(1)</sup>	(\$14,21	0) (\$9,938)	(\$4,272)	(43.0%)
Non-GAAP net loss per share <sup>(1)</sup>	(\$0.38	(\$0.34)	(\$0.05)	(14.7%)
Cardlytics MAUs (in millions)	178.5	168.6	9.9	5.9%
Cardlytics ARPU	\$0.36	5 \$0.32	\$0.04	12.5%
Bridg ARR	\$14,0	7 \$-	\$14,017	NM

<sup>(1)</sup> Billings, adjusted contribution, adjusted EBITDA, non-GAAP net loss and non-GAAP net loss per share are non-GAAP measures. Reconciliations of these non-GAAP measures to the most comparable GAAP measures are included in the appendix to this presentation, as well as definitions of these non-GAAP terms.





#### Guidance

(Amounts in millions)

	Q2 2022 Guidance
Billings <sup>(1)</sup>	\$106.0 - \$116.0
Revenue	\$73.0 - \$80.0
Adjusted Contribution <sup>(1)</sup>	\$36.5 - \$40.5



(1) Billings and adjusted contribution are non-GAAP measures. Definitions of these non-GAAP measures are included in the appendix to this presentation. A reconciliation of billings to GAAP revenue on a forward-looking basis is presented below under the heading "Reconciliation of Forecasted GAAP Revenue to Billings." A reconciliation of adjusted contribution to GAAP gross profit on a forward-looking basis is not available without unreasonable efforts due to the high variability, complexity and low visibility with respect to the items excluded from this non-GAAP measure.

### Reconciliation of GAAP revenue to billings

	Three Months Ended								
	Mar 31, 2020	Jun 30, 2020	Sept 30, 2020	Dec 31, 2020	Mar 31, 2021	Jun 30, 2021	Sept 30, 2021	Dec 31, 2021	Mar 31, 2022
Cardlytics Platform	-								
Revenue	\$45,509	\$28,222	\$46,079	\$67,082	\$53,230	\$56,763	\$62,075	\$86,686	\$63,983
Plus:									
Consumer Incentives	22,267	11,299	16,014	26,883	23,087	26,484	33,464	43,924	30,297
Billings	\$67,776	\$39,521	\$62,093	\$93,965	\$76,317	\$83,247	\$95,539	\$130,610	\$94,280
Bridg Platform									
Revenue	-	-	-	-	-	\$2,090	\$2,909	\$3,363	\$3,945
Plus:									
Consumer Incentives	-	-	-	-	-	-	-	-	-
Billings		-	-	-	-	\$2,090	\$2,909	\$3,363	\$3,945
Consolidated									
Revenue	\$45,509	\$28,222	\$46,079	\$67,082	\$53,230	\$58,853	\$64,984	\$90,049	\$67,928
Plus:									
Consumer Incentives	22,267	11,299	16,014	26,883	23,087	26,484	33,464	43,924	30,297
Billings	\$67,776	\$39,521	\$62,093	\$93,965	\$76,317	\$85,337	\$98,448	\$133,973	\$98,225



### Reconciliation of GAAP gross profit to adjusted contribution

	Three Months Ended								
Cardlutias Blatfarms	Mar 31, 2020	Jun 30, 2020	Sept 30, 2020	Dec 31, 2020	Mar 31, 2021	Jun 30, 2021	Sept 30, 2021	Dec 31, 2021	Mar 31, 2022
Cardlytics Platform Revenue	\$45,509		\$46,079	\$67,082					
Minus:	\$45,509	\$28,222	\$46,079	\$67,082	\$53,230	\$56,763	\$62,075	\$86,686	\$63,986
Partner Share and other third-party costs	26,138	16 011	27,971	38,388	20. 771	29,890	33,929	47,274	35,027
· ·	·	16,811			29,771	•	•	•	•
Delivery costs Gross Profit	3,406 \$15,965	3,499 \$7,912	3,498 \$14,610	3,907 \$24,787	3,938 \$19,521	4,837 \$22,036	4,777 \$23,369	4,618 \$34,794	4,907 \$24,049
Gross Profit	\$15,965	\$7,912	\$14,610	\$24,787	\$19,521	\$22,036	\$23,369	\$34,794	\$24,049
Plus:									
Delivery costs	3,406	3,499	3,498	3,907	3,938	4,837	4,777	4,618	4,907
Deferred implementation costs	1,008	991	1,641	958	882	730	731	1,442	-
Adjusted contribution	\$20,379	\$12,402	\$19,749	\$29,652	\$24,341	\$27,603	\$28,877	\$40,854	\$28,956
Bridg Platform									
Revenue	-	-	-	-	-	\$2,090	\$2,909	\$3,363	\$3,945
Minus:						<b>+</b> =,	<b>+</b> =,= ==	***,****	<b>7</b> -,
Partner Share and other third-party costs	-	-	-	-	-	63	161	185	126
Delivery costs	-	-	-	-	-	911	1,613	1,809	1,626
Gross Profit	-	-	-	-	-	\$1,116	\$1,135	\$1,369	\$2,193
Plus:									
Delivery costs	-	_	_	-	_	911	1,613	1,809	1,626
Adjusted contribution	-		-		-	\$2,027	\$2,748	\$3,178	\$3,819
Consolidated			-						
Revenue	\$45,509	\$28,222	\$46,079	\$67,082	\$53,230	\$58,853	\$64,984	\$90,049	\$67,928
Minus:	Ψ45,509	φ20,222	φ40,0 <i>19</i>	φ01,002	φ55,250	φ30,033	φ04,964	φ90,049	φ01,920
Partner Share and other third-party costs	26,138	16,811	27,971	38,388	29,771	29,953	34,090	47,459	35,153
Delivery costs	3,406	3,499	3,498	3,907	3,938	5,748	6,390	6,427	6,533
Gross Profit	\$15,965	\$7,912	\$14,610	\$24,787	\$19,521	\$23,152	\$24,504	\$36,163	\$26,242
G1055 1 1011t	ψ10,900	Ψ1,512	φ14,010	φ24,101	Ψ13,321	φ20,102	Ψ24,504	φυσ,100	φ20,242
Plus:									
Delivery costs	3,406	3,499	3,498	3,907	3,938	5,748	6,390	6,427	6,533
Deferred implementation costs	1,008	991	1,641	958	882	730	731	1,442	-
Adjusted contribution	\$20,379	\$12,402	\$19,749	\$29,652	\$24,341	\$29,630	\$31,625	\$44,032	\$32,775



### Reconciliation of GAAP partner share and other third-party costs to adjusted partner share and other third-party costs

	Three Months Ended								
Cardlytics Platform	Mar 31, 2020	Jun 30, 2020	Sept 30, 2020	Dec 31, 2020	Mar 31, 2021	Jun 30, 2021	Sept 30, 2021	Dec 31, 2021	Mar 31, 2022
Partner Share and other third-party costs	\$26,138	\$16,811	\$27,971	\$38,388	\$29,771	\$29,890	\$33,929	\$47,274	\$35,027
Minus:									
Deferred implementation costs	1,008	991	1,641	958	882	730	731	1,442	-
Adjusted Partner Share and other third-party costs	\$25,130	\$15,820	\$26,330	\$37,430	\$28,889	\$29,160	\$33,198	\$45,832	\$35,027
Bridg Platform									
Partner Share and other third-party costs	-	-	-	-	-	\$63	\$161	\$185	\$126
Minus:									
Deferred implementation costs	-	-	-	-	-	-	-	-	-
Adjusted Partner Share and other third-party costs	-	-	-	-	-	\$63	\$161	\$185	\$126
Consolidated									-
Partner Share and other third-party costs	\$26,138	\$16,811	\$27,971	\$38,388	\$29,771	\$29,953	\$34,090	\$47,459	\$35,153
Minus:									
Deferred implementation costs	1,008	991	1,641	958	882	730	731	1,442	-
Adjusted Partner Share and other third-party costs	\$25,130	\$15,820	\$26,330	\$37,430	\$28,889	\$29,223	\$33,359	\$46,017	\$35,153



### Reconciliation of GAAP net (loss) income to adjusted EBITDA

		Three Months Ended							
Cardlytics Platform	Mar 31, 2020	Jun 30, 2020	Sept 30, 2020	Dec 31, 2020	Mar 31, 2021	Jun 30, 2021	Sept 30, 2021	Dec 31, 2021	Mar 31, 2022
Net (loss) income	(\$13,531)	(\$19,758)	(\$15,356)	(\$6,777)	(\$24,895)	(\$45,328)	(\$39,473)	(\$11,758)	\$32,853
Plus:		. , ,	, ,	, ,	, ,	,, , ,	,, , ,	., , ,	. ,
Income tax benefit	-	-	-	-	-	-	-	(2,302)	-
Interest expense (income), net	(284)	10	283	3,039	3,045	3,078	3,192	3,247	947
Depreciation and amortization expense	2,331	1,545	1,933	2,017	3,065	7,092	5,554	6,774	7,044
Stock-based compensation expense	4,126	9,108	11,578	7,584	7,248	13,179	15,627	11,168	11,935
Foreign currency (gain) loss	1,886	8	(1,066)	(2,377)	(319)	-	1,543	43	1,671
Deferred implementation costs	1,008	991	1,641	958	882	730	731	1,442	-
Restructuring costs	482	403	391	47	-	-	713	-	-
Acquisition and integration costs	-	-	-	-	7,030	14,114	1,620	1,616	508
Change in fair value of contingent consideration	-	-	-	-	-	1,480	6,261	(6,367)	(65,050)
Adjusted EBITDA	(\$3,982)	(\$7,693)	(\$596)	\$4,491	(\$3,944)	(\$5,655)	(\$4,232)	\$3,863	(\$10,092)
Bridg Platform		-		-					-
Net (loss) income	-	-	-	-	-	(\$1,978)	(\$5,056)	(\$76)	\$185
Plus:									
Income tax benefit	-	-	-	-	-	-	-	(5,562)	-
Depreciation and amortization expense	-	-	-	-	-	1,741	2,821	2,824	2,827
Stock-based compensation expense	-	-	-	-	-	158	1,203	1,681	1,650
Acquisition and integration costs (benefit)	-	-	-	-	-	68	94	(170)	(5,107)
Adjusted EBITDA	-	-	-	-	-	(\$11)	(\$938)	(\$1,303)	(\$445)
Consolidated									
Net (loss) income	(\$13,531)	(\$19,758)	(\$15,356)	(\$6,777)	(\$24,895)	(\$47,306)	(\$44,529)	(\$11,834)	\$33,038
Plus:									
Income tax benefit	-	-	-	-	-	-	-	(\$7,864)	-
Interest expense (income), net	(284)	10	283	3,039	3,045	3,078	3,193	3,247	947
Depreciation and amortization expense	2,331	1,545	1,933	2,017	3,065	8,833	8,375	9,598	9,871
Stock-based compensation expense	4,126	9,108	11,578	7,584	7,248	13,337	16,830	12,849	13,585
Foreign currency (gain) loss	1,886	8	(1,066)	(2,377)	(319)	-	1,543	43	1,671
Deferred implementation costs	1,008	991	1,641	958	882	730	731	1,442	-
Costs associated with financing events	-	-	-	-	-	-	-	-	-
Loss on extinguishment of debt	-	-	-	-	-	-	-	-	-
Restructuring costs	482	403	391	47	-	-	713	-	-
Acquisition and integration costs (benefit)	-	-	-	-	7,030	14,182	1,714	1,446	(4,599)
Change in fair value of contingent consideration	-	-	-	-	-	1,480	6,261	(6,367)	(65,050)
Adjusted EBITDA	(\$3,982)	(\$7,693)	(\$596)	\$4,491	(\$3,944)	(\$5,666)	(\$5,169)	\$2,560	(\$10,537)



## Reconciliation of GAAP net income (loss) to non-GAAP net loss and non-GAAP net loss per share

(Amounts in thousands, except per share amounts)

		nths Ended ch 31,
	2022	2021
Net income (loss)	\$33,038	(\$24,895)
Plus:		
Stock-based compensation expense	13,585	7,248
Foreign currency loss (gain)	1,671	(319)
Acquisition and integration (benefit) costs	(4,599)	7,030
Amortization of acquired intangibles	7,145	998
Change in fair value of contingent consideration	(65,050)	-
Non-GAAP net loss	(\$14,210)	(\$9,938)
Weighted-average number of shares of common stock used in computing non-GAAP net loss per share:		
Weighted-average common shares outstanding, diluted	37,185	29,313
Non-GAAP net loss per share attributable to common stockholders, diluted	(\$0.38)	(\$0.34)



### Reconciliation of forecasted GAAP revenue to billings

(Amounts in millions)

Revenue	\$73.0 - \$80.0
Plus:	
Consumer Incentives	\$33.0 - \$36.0
Billings	\$106.0 - \$116.0



#### **Definitions**

Adjusted contribution: We define adjusted contribution measures of the degree by which revenue generated from our marketers exceeds the cost to obtain the purchase data and the digital advertising space from our partners. Adjusted contribution demonstrates how incremental marketing spend on our platform generates incremental amounts to support our sales and marketing, research and development, general and administration and other investments. Adjusted contribution is calculated by taking our total revenue less our Partner Share and other third-party costs exclusive of deferred implementation costs, which is a non-cash cost. Adjusted contribution does not take into account all costs associated with generating revenue from advertising campaigns, including sales and marketing expenses, research and development expenses, general and administrative expenses and other expenses, which we do not take into consideration when making decisions on how to manage our advertising campaigns.

Adjusted EBITDA: We define adjusted EBITDA as our (loss) income before income taxes; interest expense, net; depreciation and amortization expense; stock-based compensation expense; foreign currency gain (loss); deferred implementation costs; restructuring costs; acquisition and integration costs (benefit); and change in fair value of contingent considerations.

Bridg ARR: We define ARR as the annualized GAAP revenue of the final month in the period presented for the Bridg platform. ARR should not be considered in isolation from, or as an alternative to, revenue prepared in accordance with GAAP. We believe that ARR is an indicator of the Bridg platform's ability to generate future revenue from existing clients.

Cardlytics ARPU: We define ARPU as the total Cardlytics platform revenue generated in the applicable period calculated in accordance with GAAP, divided by the average number of MAUs in the applicable period.

**Billings:** Billings represents the gross amount billed to customers and marketers for advertising campaigns in order to generate revenue. Cardlytics platform billings is recognized gross of both Consumer Incentives and Partner Share. Cardlytics platform GAAP revenue is recognized net of Consumer Incentives and gross of Partner Share. Bridg platform billings is the same as Bridg platform GAAP revenue.

Campaign spend ratio: We define campaign spend ratio as the amount of spend from MAUs that is associated with the campaigns in which they were targeted with offers divided by the total amount of spend from MAUs in the industries in which MAUs were targeted with offers during the applicable period.

Cardlytics MAUs: We define MAUs as targetable customers or accounts that have logged in and visited online or mobile applications containing offers, opened an email containing an offer, or redeemed an offer from the Cardlytics platform during a monthly period. We then calculate a monthly average of these MAUs for the periods presented.

Monthly log-in days: We define monthly log-in days as the number of days in which MAUs logged in and visited the online or mobile banking applications of, or opened an email containing our offers from, our partners during a monthly period. We then calculate an average of the monthly log-in days for the periods presented.

Non-GAAP net loss: We define non-GAAP net loss as our net income (loss) before stock-based compensation expense; foreign currency (gain) loss; acquisition and integration (benefit) costs; amortization of acquired intangibles; change in fair value of contingent considerations; and restructuring costs. Notably, any impacts related to minimum Partner Share commitments in connection with agreements with certain Partners are not added back to net loss in order to calculate adjusted EBITDA.

Non-GAAP net loss per share: We define non-GAAP net loss per share as non-GAAP net loss divided by GAAP weighted-average common shares outstanding, diluted.

Offer activation rate: We define offer activation rate as the total number of offers activated by MAUs divided by the total number of offers served to MAUs in the applicable period.



### Industry and account definitions

Segment Segment Constituents

Agency Accounts Merchants on the Cardlytics platform in which we interact with an advertising agency that we believe holds significant influence over the

decision-making process as it relates to the design and management of advertising campaigns

DTC Direct to consumer

Entertainment Amusement Parks, Cinema/Video, Concerts/Theater, Gaming, Golf, Miscellaneous Recreation Services, Museums/Parks, Radio,

Sporting & Sporting Venues/Other, Ticket Providers

Exclusions Antique/Pawn, Charitable and Social Service Organizations, Courier/Freight/Storage, Gambling, Government, Lifestyle/ Social, Medical

Services, Other Educational, Schools

Grocery Convenience, Grocery

Other Business Services, Financial Institutions, Gyms/Fitness, Home/ Maintenance, Online Education/ Distance Learning, Other Services, Salon/Spa

Restaurant Banquet/Caterers, Bars/Night Clubs/Taverns, Fast Food/ Quick Serve, Full Service Restaurants, Quick Serve Light Fares

Retail Accessories, Apparel, Auto Services and Products, Beauty Products/Cosmetics, Books/ Magazine, Child/ Infant Care, Drug Store/Pharmacy,

General/Multi-Line, Home & Garden, Office Supplies, Other Retail, Pets, Shoes & Athletic Footwear, Specialty Gifts, Sporting & Outdoor Goods

Subscription Bundled, Insurance/Real Estate, Internet, Phone, Professional Services, Television

Travel Airlines, Car Rental, Cruise Lines, Gas Stations, Hotels/Lodging, Other Travel, Parking Services, Personal Transportation, Tour

Operators/Agencies, Travel Aggregators and Agencies



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