### **UNITED STATES SECURITIES AND EXCHANGE COMMISSION**

WASHINGTON, DC 20549

### FORM 8-K

CURRENT REPORT Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): November 2, 2021



CARDLYTICS, INC.

(Exact Name of Registrant as Specified in its Charter)

Delaware (State or other jurisdiction of incorporation or organization) 675 Ponce de Leon Avenue NE, Suite 6000 001-38386

Atlanta Georgia (Address of principal exec e offices, including zip code) (888) 798-5802

26-3039436 (I.R.S. Employer Identification No.) 30308

Check th	ne appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligations of the registrant under any of the following provisions:
	Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
	Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
	Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
	Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Securities Exchange Act of 1934:

Title of each class Common Stock

Trading symbol CDLX

Name of each exchange on which registered
The Nasdaq Stock Market LLC

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.  $\Box$ 

Securities registered pursuant to Section 12(b) of the Securities Exchange Act of 1934:

### ITEM 2.02 RESULTS OF OPERATIONS AND FINANCIAL CONDITION

On November 2, 2021, Cardlytics, Inc. (the "Company") issued a press release announcing its financial results for the three and nine months ended September 30, 2021, as well as information regarding a conference call to discuss these financial results and the Company's recent corporate highlights. The Company's press release is furnished as Exhibit 99.1 to this Current Report on Form 8-K.

The information included in this Item 2.02 and Exhibit 99.1 attached hereto shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act") or otherwise subject to the liabilities of that section, nor shall it be deemed incorporated by reference in any filing under the Securities Act of 1933, as amended, or the Exchange Act, regardless of any general incorporation language in such filing.

#### ITEM 7.01 OTHER EVENTS

On November 2, 2021, the Company is also posting a slide presentation on its website, which the Company will reference during the conference call described above.

A copy of the slide presentation is furnished as Exhibit 99.2 to this Current Report on Form 8-K. The information in this Item 7.01 and Exhibit 99.2 hereto shall not be deemed "filed" for purposes of Section 18 of the Exchange Act, or otherwise subject to the liabilities of that section, nor shall it be deemed incorporated by reference in any filing under the Securities Act of 1933, as amended, or the Exchange Act, regardless of any general incorporation language in such filing.

### ITEM 9.01 FINANCIAL STATEMENTS AND EXHIBITS

### (d) Exhibits

Exhibit	Exhibit Description
99.1	Press release dated November 2, 2021
99.2	Presentation titled "Earnings Presentation Q3 2021"

### SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Cardlytics, Inc.

Date: November 2, 2021 By:

/s/ Andrew Christiansen
Andrew Christiansen
Chief Financial Officer
(Principal Financial and Accounting Officer)



### Cardlytics Announces Third Quarter 2021 Financial Results

Atlanta, GA - November 2, 2021 - Cardlytics, Inc. (NASDAQ: CDLX), a digital advertising platform, today announced financial results for the third quarter ended September 30, 2021. Supplemental information is available on the Investor Relations section of Cardlytics' website at http://ir.cardlytics.com/.

"We had a solid quarter and delivered results above our guidance," said Lynne Laube, CEO & Co-Founder of Cardlytics. "Execution remains our primary focus, and we have the team and resources to achieve our financial goals, be a strategic partner for our banks and continue our progress on our product and technology initiatives

"We saw the core business strengthen through the quarter as we achieved sequential billings growth each month," said Andy Christiansen, CFO of Cardlytics. "We remain focused on the things we can control — developing and maintaining strong relationships with all of our partners and developing a technology platform that will unlock the massive potential of our channel.

### Third Quarter 2021 Financial Results

- Revenue was \$65.0 million, an increase of 41% year-over-year, compared to \$46.1 million in the third quarter of 2020.
- Billings, a non-GAAP metric, was \$98.4 million, an increase of 59% year-over-year, compared to \$62.1 million in the third quarter of 2020.
- $Gross\ profit\ was\ \$24.5\ million,\ an\ increase\ of\ 68\%\ year-over-year,\ compared\ to\ \$14.6\ million\ in\ the\ third\ quarter\ of\ 2020.$
- Adjusted contribution, a non-GAAP metric, was \$31.6 million, an increase of 60% year-over-year, compared to \$19.7 million in the third quarter of 2020.
- Net loss attributable to common stockholders was \$(44.5) million, or \$(1.35) per diluted share, based on 33.1 million weighted-average common shares outstanding, compared to a net loss attributable to common stockholders of \$(15.4) million, or \$(0.56) per diluted share, based on 27.3 million weighted-average common shares outstanding in the third quarter of 2020.
- Non-GAAP net loss was \$(11.0) million, or \$(0.33) per diluted share, based on 33.1 million weighted-average common shares outstanding, compared to a non-GAAP net loss of \$(4.5) million, or \$(0.16) per diluted share, based on 27.3 million weighted-average common shares outstanding in the third quarter of 2020.
- Adjusted EBITDA, a non-GAAP metric, was a loss of \$(5.2) million compared to a loss of \$(0.6) million in the third quarter of 2020.

### **Key Metrics**

- · Cardlytics MAUs were 170.6 million, an increase of 6%, compared to 161.6 million in the third quarter of 2020.
- Cardlytics ARPU was \$0.36, an increase of 24%, compared to \$0.29 in the third quarter of 2020.
- Bridg ARR was \$12.7 million in the third quarter of 2021.

Definitions of MAUs, ARPU and ARR are included below under the caption "Non-GAAP Measures and Other Performance Metrics."

#### Fourth Quarter 2021 Financial Expectations

Cardlytics anticipates billings, revenue, and adjusted contribution to be in the following ranges (in millions):

	Q4 2021 Guidance	FY 2021 Guidance
Billings <sup>(1)</sup>	\$105.0 - \$120.0	\$365.1 - \$380.1
Revenue	\$70.0 - \$80.0	\$247.1 - \$257.1
Adjusted contribution <sup>(2)</sup>	\$33.0 - \$38.0	\$118.6 - \$123.6

- (1) A reconciliation of billings to GAAP revenue on a forward-looking basis is presented below under the heading "Reconciliation of Forecasted GAAP Revenue to Billings."
  (2) A reconciliation of adjusted contribution to GAAP gross profit on a forward-looking basis is not available without unreasonable efforts due to the high variability, complexity and low visibility with respect to the items excluded from this non-GAAP measure.

#### **Earnings Teleconference Information**

Cardlytics will discuss its third quarter 2021 financial results during a teleconference today, November 2, 2021, at 5:00 PM ET / 2:00 PM PT. The conference call can be accessed at (866) 385-4179 (domestic) or (210) 874-7775 (international), conference ID# 2781489. A replay of the conference call will be available through 8:00 PM ET / 5:00 PM PT on November 9, 2021 at (855) 859-2056 (domestic) or (404) 537-3406 (international). The replay passcode is 2781489. The call will also be broadcast simultaneously at http://ii.cardlytics.com/. Following the completion of the call, a recorded replay of the webcast will be available on Cardlytics' website.

#### About Conditatio

Cardlytics (NASDAQ: CDLX) is a digital advertising platform. We partner with financial institutions to run their banking rewards programs that promote customer loyalty and deepen banking relationships. In turn, we have a secure view into where and when consumers are spending their money. We use these insights to help marketers identify, reach, and influence likely buyers at scale, as well as measure the true sales impact of marketing campaigns. Headquartered in Atlanta, we have offices in London, New York, San Francisco, Austin and Visakhapatnam. In March 2021, we acquired Dosh, a transaction-based advertising platform, and in May 2021 we acquired Bridg, a customer data platform. Learn more at www.cardlytics.com.

#### Cautionary Language Concerning Forward-Looking Statements

This press release contains "forward-looking statements" within the meaning of the "safe harbor" provisions of the Private Securities Litigation Reform Act of 1995, including but not limited to, our financial guidance for the fourth quarter of 2021 and full year of 2021, future growth and achievement of long-range goals. These forward-looking statements are made as of the date they were first issued and were based on current expectations, estimates, forecasts and projections as well as the beliefs and assumptions of management. Words such as "expect," "anticipate," "should," "believe," "hope," "target," "project," "goals," "estimate," "potential," "predict," "may," "will," "might," "could," "intend," or variations of these terms or the negative of these terms and similar expressions are intended to identify these forward-looking statements. Forward-looking statements are subject to a number of risks and uncertainties, many of which involve factors or circumstances that are beyond our control.

Our actual results could differ materially from those stated or implied in forward-looking statements due to a number of factors, including but not limited to: risks related to the uncertain impacts that COVID-19 may have on our business, financial condition, results of operations; unfavorable conditions in the global economy and the industries that we serve; our quarterly operating results have fluctuated and may continue to vary from period to period; our ability to sustain our revenue growth and billings; risks related to to ur substantial dependence on our Cardlytics platform; risks related to our substantial dependence on JPMorgan Chase Bank, National Association ("Chase"), Bank of America, National Association ("Bank of America") and a limited number of other financial institution ("FI") partners; risks related to our ability to maintain relationships with Chase, Wells Fargo and Bank of America; the amount and timing of budgets by marketers, which are affected by budget cycles, economic conditions and other factors, including the impact of the COVID-19 pandemic; our ability to generate sufficient revenue to offset contractual commitments to FIs; our ability to attract new partners, including FI partners, and maintain relationships with bank processors and digital banking providers; our ability to maintain relationships with marketers; our ability to adapt to changes in consumer habits, negotiate fee arrangements with new and existing partners and retailers, and develop and launch new services and features; and other risks detailed in the "Risk Factors" section of our Form 10-Q filed with the Securities and Exchange Commission on November 2, 2021 and in subsequent periodic reports that we file with the Securities and Exchange Commission. Past performance is not necessarily indicative of future results.

The forward-looking statements included in this press release represent our views as of the date of this press release. We anticipate that subsequent events and developments will cause our views to change. We undertake no intention or obligation to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise, except as required by law. These forward-looking statements should not be relied upon as representing our views as of any date subsequent to the date of this press release.

#### Non-GAAP Measures and Other Performance Metrics

To supplement the financial measures presented in our press release and related conference call or webcast in accordance with generally accepted accounting principles in the United States ("GAAP"), we also present the following non-GAAP measures of financial performance: billings, adjusted contribution, adjusted Partner Share and other third party costs, non-GAAP net loss and non-GAAP net loss per share as well as certain other performance metrics, such as monthly active users ("MAUs"), average revenue per user ("ARPU") and annualized recurring revenue ("ARR").

A "non-GAAP financial measure" refers to a numerical measure of our historical or future financial performance or financial position that is included in (or excluded from) the most directly comparable measure calculated and presented in accordance with GAAP in our financial statements. We provide certain non-GAAP measures as additional information relating to our operating results as a complement to results provided in accordance with GAAP. The non-GAAP financial information presented herein should be considered in conjunction with, and not as a substitute for or superior to, the financial information presented in accordance with GAAP and should not be considered a measure of liquidity. There are significant limitations associated with the use of non-GAAP financial measures. Further, these measures may differ from the non-GAAP information, even where similarly titled, used by other companies and therefore should not be used to compare our performance to that of other companies.

We have presented billings, adjusted contribution, adjusted EBITDA, adjusted Partner Share and other third-party costs, non-GAAP net loss per share as non-GAAP financial measures in this press release. Billings represents the gross amount billed to customers and marketers for advertising campaigns in order to generate revenue. Cardlytics platform billings is recognized gross of both Consumer Incentives and Partner Share. Bridg platform billings is the same as Bridg platform GAAP revenue. We define adjusted contribution as a measure by which revenue generated from our marketers exceeds the cost to obtain the purchase data and the digital advertising space from our partners. Adjusted contribution demonstrates how incremental marketing spend on our platform generates incremental amounts to support our sales and marketing, research and development, general and administration and other investments. Adjusted contribution is calculated by taking our total revenue less our Partner Share and other third-party costs exclusive of deferred implementation costs, which is a non-cash cost. Adjusted contribution does not take into account all costs associated with generating revenue from advertising campaigns, including sales and marketing expenses, and development expenses, general and administrative expenses and other expenses, which we do not take into account all costs associated with generating revenue from advertising campaigns, including sales and marketing expenses, and to take into account all costs associated with generating revenue from advertising campaigns, including sales and marketing expenses, and to take into account all costs associated with generating revenue from advertising campaigns, including sales and marketing expenses, the define adjusted EBITDA as our net loss before income tax benefit; interest expense, net; depreciation and amortization expenses; stock-based compensation expense; foreign currency loss (gain); deferred implementation costs; restructuring costs, acquisition and integration costs and

We believe the use of non-GAAP financial measures, as a supplement to GAAP measures, is useful to investors in that they eliminate items that are either not part of our core operations or do not require a cash outlay, such as stock-based compensation expense. Management uses these non-GAAP financial measures when evaluating operating performance and for internal planning and forecasting purposes. We believe that these non-GAAP financial measures help indicate underlying trends in the business, are important in comparing current results with prior period results and are useful to investors and financial analysts in assessing operating performance.

We define MAUs as targetable customers or accounts that have logged in and visited online or mobile applications containing offers from, opened an email containing offers from, or redeemed an offer from the Cardlytics platform during a monthly period. We then calculate a monthly average of these MAUs for the periods presented. We define ARPU as the total revenue generated in the applicable period calculated in accordance with GAAP, divided by the average number of MAUs in the applicable period. We define ARR as the annualized GAAP revenue of the final month in the period presented for the Bridg platform. ARR should not be considered in isolation from, or as an alternative to, revenue prepared in accordance with GAAP. We believe that ARR is an indicator of the Bridg platform's ability to generate future revenue from existing clients

# CARDLYTICS, INC. CONDENSED CONSOLIDATED BALANCE SHEETS (UNAUDITED) (Amounts in thousands, except par value amounts)

	Sept	tember 30, 2021	December 31, 2020	
Assets		<u> </u>	•	
Current assets:				
Cash and cash equivalents	\$	237,372	\$ 293,23	39
Restricted cash		108	11	10
Accounts receivable, net		83,841	81,24	49
Other receivables		6,450	5,30	06
Prepaid expenses and other assets		7,761	5,68	87
Total current assets		335,532	385,59	91
Long-term assets:				
Property and equipment, net		12,367	13,86	65
Right-of-use assets under operating leases, net		11,299	10,76	64
Intangible assets, net		130,692	44	47
Goodwill		718,952	_	_
Capitalized software development costs, net		11,734	6,29	99
Deferred implementation costs, net		1,442	3,78	
Other long-term assets, net		2,563	1,78	86
Total assets	\$	1,224,581	\$ 422,53	37
Liabilities and stockholders' equity			<u> </u>	=
Current liabilities:				
Accounts payable	\$	3,806	\$ 1,36	63
Accrued liabilities:		.,	,	
Accrued compensation		10,705	7,58	82
Accrued expenses		6,054	5,50	
Partner Share liability		35,285	37,45	
Consumer Incentive liability		42,925	24,29	
Deferred revenue		2,627	34	
Current operating lease liabilities		5,589	4,71	18
Current finance lease liabilities		35		13
Current contingent consideration		167,430	_	
Total current liabilities		274,456	81,27	74
Long-term liabilities:		27 1, 100	01,27	
Convertible senior notes, net		181,733	174,01	11
Long-term operating lease liabilities		7,800	9,38	
Long-term finance lease liabilities		61	· ·	
Long-term contingent consideration		71.232		
Other long-term liabilities		679	67	79
Total liabilities		535,961	265.34	_
Stockholders' equity:		555,501	200,04	13
Common stock, \$0,0001 par value—100,000 shares authorized and 33,154 and 27,861 shares issued and outstanding as of September 30, 2021 and				
December 31, 2020, respectively.		8		8
Additional paid-in capital		1,198,780	551,42	29
Accumulated other comprehensive income (loss)		615	(19	<del>)</del> 2)
Accumulated deficit		(510,783)	(394,05	53)
Total stockholders' equity		688,620	157,19	92
Total liabilities and stockholders' equity	\$	1,224,581	\$ 422,53	37

# CARDLYTICS, INC. CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS (UNAUDITED) (Amounts in thousands, except per share amounts)

		nths Ended aber 30,		nths Ended nber 30,
	 2021	2020	2021	2020
Revenue	\$ 64,984	\$ 46,079	\$ 177,067	\$ 119,810
Costs and expenses:				
Partner Share and other third-party costs	34,090	27,971	93,814	70,920
Delivery costs	6,390	3,498	16,076	10,403
Sales and marketing expense	16,733	11,432	46,998	32,805
Research and development expense	11,141	4,627	26,293	12,444
General and administration expense	20,073	12,757	49,136	35,235
Acquisition and integration costs	1,714	_	22,926	_
Change in fair value of contingent consideration	6,261	_	7,741	_
Depreciation and amortization expense	8,375	1,933	20,273	5,809
Total costs and expenses	 104,777	62,218	283,257	167,616
Operating loss	 (39,793)	(16,139)	(106,190)	(47,806)
Other (expense) income:				
Interest expense, net	(3,193)	(283)	(9,316)	(9)
Foreign currency (loss) gain	(1,543)	1,066	(1,224)	(830)
Total other (expense) income	 (4,736)	783	(10,540)	(839)
Loss before income taxes	 (44,529)	(15,356)	(116,730)	(48,645)
Income tax benefit	_	_	_	_
Net loss	 (44,529)	(15,356)	(116,730)	(48,645)
Net loss attributable to common stockholders	\$ (44,529)	\$ (15,356)	\$ (116,730)	\$ (48,645)
Net loss per share attributable to common stockholders, basic and diluted	\$ (1.35)	\$ (0.56)	\$ (3.67)	\$ (1.80)
Weighted-average common shares outstanding, basic and diluted	 33,101	27,343	31,802	27,048

# CARDLYTICS, INC. STOCK-BASED COMPENSATION EXPENSE (UNAUDITED) (Amounts in thousands)

	Three Mor Septen		Nine Months Ended September 30,				
	2021	2020	 2021		2020		
Delivery costs	\$ 552	\$ 365	\$ 1,382	\$	897		
Sales and marketing	3,841	3,791	9,928		7,627		
Research and development	3,170	1,510	7,132		3,514		
General and administration	9,267	5,912	18,973		12,773		
Total stock-based compensation	\$ 16,830	\$ 11,578	\$ 37,415	\$	24,811		

# CARDLYTICS, INC. CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED) (Amounts in thousands)

		nths Ended nber 30,
	2021	2020
Operating activities		
Net loss	\$ (116,730)	\$ (48,645)
Adjustments to reconcile net loss to net cash used in operating activities:		
Credit loss expense	1,440	1,281
Depreciation and amortization	20,273	5,809
Amortization of financing costs charged to interest expense	701	290
Accretion of debt discount and non-cash interest expense	7,078	_
Amortization of right-of-use assets	3,770	2,639
Stock-based compensation expense	37,415	24,811
Change in fair value of contingent consideration	7,741	_
Other non-cash expense, net	1,275	1,166
Deferred implementation costs	2,343	3,640
Change in operating assets and liabilities:		
Accounts receivable	(757)	25,010
Prepaid expenses and other assets	(1,296)	(1,412)
Accounts payable	42	115
Other accrued expenses	(2,626)	(6,871)
Partner Share liability	(2,171)	(15,479)
Consumer Incentive liability	3,534	(5,568)
Net cash used in operating activities	(37,968)	(13,214)
Investing activities		
Acquisition of property and equipment	(2,145)	(2,691)
Acquisition of patents	(68)	(50)
Capitalized software development costs	(6,937)	(3,519)
Business acquisition, net of cash acquired	(494,131)	` _ `
Net cash used in investing activities	(503,281)	(6,260)
Financing activities		
Principal payments of debt	_	(17)
Proceeds from issuance of convertible senior notes, net of issuance costs paid of \$6,900	_	223,100
Purchase of capped calls related to convertible senior notes	_	(26,450)
Proceeds from issuance of common stock	486,163	6,380
Deferred equity issuance costs	(190)	
Debt issuance costs	(200)	_
Net cash received from financing activities	485,773	203,013
Effect of exchange rates on cash, cash equivalents and restricted cash	(393)	(378)
Net increase (decrease) in cash, cash equivalents and restricted cash	(55,869)	183,161
Cash, cash equivalents, and restricted cash — Beginning of period	293,349	104,587

237,480 \$

287,748

Cash, cash equivalents, and restricted cash — End of period

### CARDLYTICS, INC. SUMMARY OF GAAP AND NON-GAAP RESULTS (UNAUDITED) (Dollars in thousands)

			nths End aber 30,			Ch	ange		Nine Mon Septen		Cha	nge
	2021	2021		2020		\$	%		2021	2020	\$	%
Billings <sup>(1)</sup>	\$ 9	8,448	\$	62,093	\$	36,355	59 %	5 \$	260,102	\$ 169,390	\$ 90,712	54 %
Consumer Incentives	3	3,464		16,014		17,450	109		83,035	49,580	33,455	67
Revenue	6	4,984		46,079		18,905	41		177,067	119,810	57,257	48
Adjusted Partner Share and other third-party costs <sup>(1)</sup>	3	3,359		26,330		7,029	27		91,471	 67,280	 24,191	36
Adjusted contribution <sup>(1)</sup>	3	1,625		19,749		11,876	60		85,596	52,530	33,066	63
Delivery costs		6,390		3,498		2,892	83		16,076	10,403	5,673	55
Deferred implementation costs		731		1,641		(910)	(55)		2,343	3,640	(1,297)	(36)
Gross profit	\$ 2	4,504	\$	14,610	\$	9,894	68 %	5 \$	67,177	\$ 38,487	\$ 28,690	75 %
Net loss	\$ (4	4,529)	\$	(15,356)	\$	(29,173)	190 %	\$	(116,730)	\$ (48,645)	\$ (68,085)	140 %
Adjusted EBITDA <sup>(1)</sup>	\$ (	5,169)	\$	(596)	\$	(4,573)	767 %	\$	(14,779)	\$ (12,273)	\$ (2,506)	20 %

<sup>(1)</sup> Billings, adjusted Partner Share and other third-party costs, adjusted contribution and adjusted EBITDA are non-GAAP measures. Reconciliations of these non-GAAP measures to the most comparable GAAP measures are presented below under the headings "Reconciliation of GAAP Revenue to Billings", "Reconciliation of GAAP Gross Profit to Adjusted Contribution" and "Reconciliation of GAAP Net Loss to Adjusted EBITDA."

# CARDLYTICS, INC. RECONCILIATION OF GAAP REVENUE TO BILLINGS (UNAUDITED) (Amounts in thousands)

		Three Months Ended September 30, 2021		Three Months Ended September 30, 2020									
	Cardlytics Platform	Bridg Platform	Consolidated	Cardlytics Platform			Bridg Platform	Consolidated					
Revenue	\$ 62,075	\$ 2,909	\$ 64,984	\$	46,079	\$		\$	46,079				
Plus:													
Consumer Incentives	33,464	_	33,464		16,014		_		16,014				
Billings	\$ 95,539	\$ 2,909	\$ 98,448	\$	62,093	\$	_	\$	62,093				

			Nine Months Ended September 30, 2021		Nine Months Ended September 30, 2020									
	Cardly	ytics Platform	Bridg Platform	Consolidated		Cardlytics Platform	Bridg Platform			Consolidated				
Revenue	\$	172,068	\$ 4,999	\$ 177,067	\$	119,810	\$		\$	119,810				
Plus:														
Consumer Incentives		83,035	_	83,035		49,580		_		49,580				
Billings	\$	255,103	\$ 4,999	\$ 260,102	\$	169,390	\$	_	\$	169,390				

# CARDLYTICS, INC. RECONCILIATION OF GAAP GROSS PROFIT TO ADJUSTED CONTRIBUTION (UNAUDITED) (Amounts in thousands)

			Three Months Ended September 30, 2021		Three Months Ended September 30, 2020							
	Car	dlytics Platform	Bridg Platform	Consolidated	C	Cardlytics Platform	Bridg Platform		Consolidated			
Revenue	\$	62,075	\$ 2,909	\$ 64,984	\$	46,079	\$	\$	46,079			
Minus:												
Partner Share and other third-party costs		33,929	161	34,090		27,971	_		27,971			
Delivery costs <sup>(1)</sup>		4,777	1,613	6,390		3,498	_		3,498			
Gross profit		23,369	1,135	24,504		14,610			14,610			
Plus:												
Delivery costs <sup>(1)</sup>		4,777	1,613	6,390		3,498	_		3,498			
Deferred implementation costs <sup>(2)</sup>		731	_	731		1,641	_		1,641			
Adjusted contribution	\$	28,877	\$ 2,748	\$ 31,625	\$	19,749	\$	\$	19,749			

- (1) Stock-based compensation expense recognized in consolidated delivery costs totaled \$0.6 million and \$0.4 million for the three months ended September 30, 2021 and 2020, respectively.
  (2) Deferred implementation costs is excluded from adjusted Partner Share and other third-party costs as follows (in thousands):

			Three Months Ended September 30, 2021			Three Months Ended September 30, 2020							
	Cardly	tics Platform	Bridg Platform	Consolidated			Cardlytics Platform	Bridg Platform			Consolidated		
Partner Share and other third-party costs	\$	33,929	\$ 161	\$	34,090	\$	27,971	\$		\$	27,971		
Minus:													
Deferred implementation costs		731	_		731		1,641		_		1,641		
Adjusted Partner Share and other third-party costs	\$	33,198	\$ 161	\$	33,359	\$	26,330	\$		\$	26,330		

### CARDLYTICS, INC. RECONCILIATION OF GAAP GROSS PROFIT TO ADJUSTED CONTRIBUTION (UNAUDITED) (Amounts in thousands)

Nine Months Ended September 30, 2021 Nine Months Ended September 30, 2020 Cardlytics Platform Bridg Platform Consolidated Cardlytics Platform Bridg Platform Consolidated 177,067 \$ 172,068 \$ 119,810 Revenue 119,810 Minus: Partner Share and other third-party costs 93,590 224 93,814 70,920 70,920 Delivery costs<sup>(1)</sup> 13,552 2,524 16,076 10,403 10,403 Gross profit 64,926 2,251 67,177 38,487 38,487 Plus: Delivery costs<sup>(1)</sup> 13,552 2,524 16,076 10,403 10,403 2,343 85,596 3,640 52,530 Deferred implementation costs<sup>(2)</sup> 2,343 3,640 80,821 4,775 \$ 52,530 Adjusted contribution

- (1) Stock-based compensation expense recognized in consolidated delivery costs totaled \$1.4 million and \$0.9 million for the nine months ended September 30, 2021 and 2020, respectively.
  (2) Deferred implementation costs is excluded from adjusted Partner Share and other third-party costs as follows (in thousands):

	September 30, 2021						Nine Months Ended September 30, 2020				
Cardlytics	ardlytics Platform Bridg Platform C		Consolidated Cardlytics Platform			Bridg Platform		Consolidated			
\$	93,590	\$	224	\$	93,814	\$	70,920	\$		\$	70,920
	2,343		_		2,343		3,640		_		3,640
\$	91,247	\$	224	\$	91,471	\$	67,280	\$	=	\$	67,280
	Cardlytics \$	2,343	Cardlytics Platform           \$ 93,590         \$           2,343         \$	Cardlytics Platform         Bridg Platform           \$ 93,590         \$ 224           2,343         —	Cardlytics Platform         September 30, 2021           \$ 93,590         \$ 224           \$ 2,343         \$	September 30, 2021           Cardlytics Platform         Bridg Platform         Consolidated           \$ 93,590         \$ 224         \$ 93,814           2,343         -         2,343	September 30, 2021           Cardlytics Platform         Bridg Platform         Consolidated         C           \$ 93,590         \$ 224         \$ 93,814         \$           2,343         —         2,343         —	September 30, 2021           Cardlytics Platform         Bridg Platform         Consolidated         Cardlytics Platform           \$ 93,590         \$ 224         \$ 93,814         \$ 70,920           2,343         — 2,343         3,640	September 30, 2021           Cardlytics Platform         Bridg Platform         Consolidated         Cardlytics Platform         \$         70,920         \$           \$         93,590         \$         224         \$         93,814         \$         70,920         \$           \$         2,343         \$         -         2,343         3,640         \$	September 30, 2021           Cardlytics Platform         Bridg Platform         Consolidated         Cardlytics Platform         Bridg Platform           \$ 93,590         \$ 224         \$ 93,814         \$ 70,920         \$ —           2,343         3,640         \$ —         —	September 30, 2021           Cardlytics Platform         Bridg Platform         Consolidated         Cardlytics Platform         Bridg Platform         Bridg Platform           \$ 93,590         \$ 224         \$ 93,814         \$ 70,920         \$ -         \$           2,343         -         2,343         3,640         -         -

### CARDLYTICS, INC. RECONCILIATION OF GAAP NET LOSS TO ADJUSTED EBITDA (UNAUDITED) (Amounts in thousands)

Three Months Ended September 30, 2020 Bridg Platform Three Months Ended September 30, 2021 Bridg Platform Cardlytics Platform Consolidated Cardlytics Platform Consolidated Net loss (39,473) \$ (5,056) \$ (44,529) \$ (15,356) (15,356) 3,193 5,554 3,193 8,375 283 1,933 Interest expense, net 283 1,933 Depreciation and amortization expense 2,821 Stock-based compensation expense 15,627 1,203 16,830 11,578 11,578 Foreign currency loss (gain) 1,543 1,543 (1,066)(1,066)731 713 731 713 1,641 391 1,641 391 Deferred implementation costs Restructuring costs
Acquisition and integration costs 94 1,620 1,714 6,261 (4,231) Change in fair value of contingent consideration 6,261 (938) \$ (596) \$— \$ (596) (5,169) - \$-- \$ Adjusted EBITDA

		Nine Months Ended September 30, 2021					Nine Months Ended September 30, 2020					
	Card	ytics Platform	Bridg Pl	latform		Consolidated	Cardlytics Platfo	rm	Bridg Platform		Consolidated	
Net loss	\$	(109,696)	\$	(7,034)	\$	(116,730)	\$ (48	3,645)	\$	\$	(48,645)	
Plus:												
Interest expense, net		9,316		_		9,316		8	_		8	
Depreciation and amortization expense		15,712		4,561		20,273	!	5,809	_		5,809	
Stock-based compensation expense		36,054		1,361		37,415	2	1,811	_		24,811	
Foreign currency loss		1,224		_		1,224		828	_		828	
Deferred implementation costs		2,343		_		2,343	:	3,640	_		3,640	
Restructuring costs		713		_		713		,276	_		1,276	
Acquisition and integration costs		22,765		161		22,926		_	_		_	
Change in fair value of contingent consideration		7,741		_		7,741		_	_		_	
Adjusted EBITDA	\$	(13,828)	\$	(951)	\$	(14,779)	\$ (12	,273)	\$	\$	(12,273)	

# CARDLYTICS, INC. RECONCILIATION OF GAAP NET LOSS TO NON-GAAP NET LOSS AND NON-GAAP NET LOSS PER SHARE (UNAUDITED) (Amounts in thousands, except per share amounts)

	Three Months Ended September 30,			Nine M Sept			
		2021		2020	2021		2020
Net loss	\$	(44,529)	\$	(15,356)	\$ (116,730	) \$	(48,645)
Plus:							
Stock-based compensation expense		16,830		11,578	37,41	;	24,811
Foreign currency loss (gain)		1,543		(1,066)	1,224	ļ	828
Acquisition and integration costs		1,714		_	22,920	6	_
Amortization of acquired intangibles		6,497		_	13,009	)	_
Change in fair value of contingent consideration		6,261		_	7,74		_
Restructuring costs		713		391	713	3	1,276
Non-GAAP net loss	\$	(10,971)	\$	(4,453)	\$ (33,702	\$	(21,730)
Weighted-average number of shares of common stock used in computing non-GAAP net loss per share:		:					
GAAP weighted-average common shares outstanding, diluted		33,101		27,343	31,80	<u> </u>	27,048
Non-GAAP net loss per share attributable to common stockholders, diluted	\$	(0.33)	\$	(0.16)	\$ (1.06	\$	(0.80)

### CARDLYTICS, INC. RECONCILIATION OF FORECASTED GAAP REVENUE TO BILLINGS (UNAUDITED) (Amounts in thousands)

	Q4 2021 Guidance	FY 2021 Guidance
Revenue	\$70.0 - \$80.0	\$247.1 - \$257.1
Plus:		
Consumer Incentives	\$35.0 - \$40.0	\$118.0 - \$123.0
Billings	\$105.0 - \$120.0	\$365.1 - \$380.1

### Contacts:

Public Relations: Angie Amberg Cardlytics, Inc. aamberg@cardlytics.com

Investor Relations: Robert Robinson Corporate Development & IR (256) 653-2097 ir@cardlytics.com

# CARDLYTICS Q3 2021 Earnings Presentation

November 2, 2021

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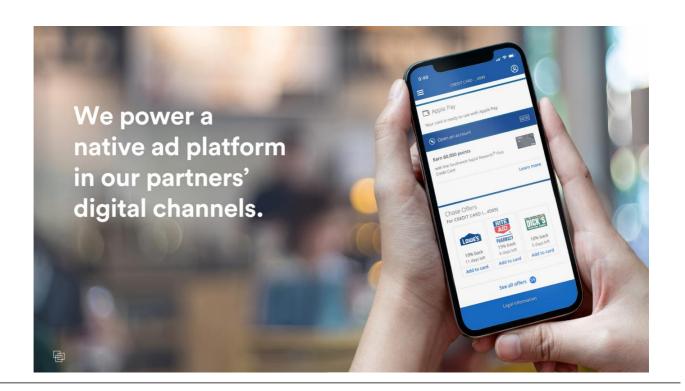
### **Disclaimer**

This presentation includes forward-looking statements. All statements contained in this presentation other than statements of historical facts, including statements regarding expectations about future financial performance or results of Cardytrics, "ew," "us," or "out jincluding our financial guidance for the three and twelve more than the control of the control o

In addition to U.S. GAAP financial information, this presentation includes billings, adjusted contribution, adjusted Partner Share and other third-party costs, adjusted EBITDA, adjusted EBITDA margin, non-GAAP net loss and non-GAAP net loss per share, each of which is a non-GAAP financial measure. These non-GAAP financial measures are in addition to, and not a substitute for or superior to, measures of financial parformance prepared in accordance with U.S. GAAP. Reconciliations of billings, adjusted contribution, adjusted Partner Share and other third-party costs, digusted EBITDA, adjusted EBITDA margin, non-GAAP net loss and non-GAAP net loss per share to the most directly comparable GAAP measures are included in the appendix to this presentation. Please see appendix for definitions.







# Cardlytics provides a scaled solution based on purchase intelligence

### Distinctive benefits for marketers

- + Reach valuable banking customers
- + Operate in a brand-safe, privacy-protected, trusted digital channel
- + Market to the most valuable customers based on their actual spending
- + Drive in-store and online traffic
- + Closed-loop solution measures marketing results to the penny

170M+

\$3.5T+
in Annual Spend(2)

1 IN 2
U.S. Purchase Transactions<sup>(3)</sup>

 Monthly active users ("MAUs") during the three months ended September 30, 2021. Please see appendix for definitions.

Based on data from our partners during the twelve months ended September 30, 2021.
 Based on page 2020 Misland Pages.



# Cardlytics is focused on five strategic initiatives to create shareholder value

Drive long-term growth & operating leverage	+ Continued expansion of MAUs and advertising budgets while realizing the value of our operating investments
Self-service portal	+ Provide a solution for SMBs and agencies
Grocery & CPG at scale	+ Scaled product-level offers from leading brands with a friction-free customer experience
Product & category offers	+ Product-level offers across wider retail to provide advertisers enhanced flexibility and optionality
Next gen customer experience	+ Upgraded UI / UX for more content and better offer constructs and engagement solutions to drive engagement and spend



# Dosh overview

Founded: 2016 | HQ: Austin, TX

Converting high-value customers on behalf of new advertiser and fintech partners while helping more consumers save money

### Innovative platform

- + Dosh's technology complements Cardlytics' product and technology roadmap
- Modern, efficient platform that can quickly integrate with neo-banks, fintechs, smaller banks, and consumer-facing organizations

### Partnerships with long-term potential

- + Dosh brings partnerships with multiple neo-banks and fintech players, including Venmo, Betterment and Ellevest
- + Increased exposure with millennial and younger consumer audiences

### New advertising solutions

- + Potential to enable new content desired by existing partners, such as travel and local offers
- + Unique ways for advertisers to connect directly with consumers

### Customer engagement

- + A test and learn DTC app to better understand engagement and drive advertiser ROI
- + Results utilized by partners to drive faster scaled deployments



### Bridg overview

Founded: 2010 | HQ: Los Angeles, CA

A customer data platform working with leading retailers to help them understand and reach customers using product-level insights

# Product-level Insights that differentiate from CDP peers

- + Access to SKU and UPC data through its client relationships
- + Connects to all of a merchant's customers point-of-sale through proprietary technology
- + Capable of connecting to most point of sale systems in the U.S.
- + Ability to ingest, clean and categorize product-level data to create usable insights

### Partnerships with leading businesses

- + Strong relationships in the restaurant vertical
- + Expansion into retail and grocery with several key contracts signed in 2020 and 2021

### Potential new advertising solutions

- + Ability to target on other digital media platforms, including Cardlytics
- + Potential to enable product-level offers for partners
- + Once integrated, Bridg could move to deterministic modeling
- + Possibility for measurement business

### Privacy focused

- + Built from the ground up to protect consumer privacy and security
- + Not reliant on cookies or other sources for data ingestion
- + Data never leaves the platform and is never sold

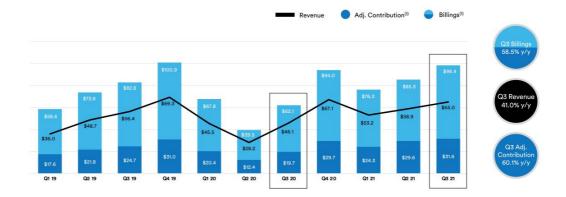


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Financial information & operating metrics



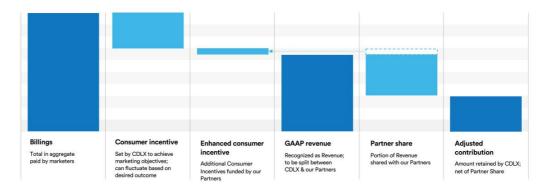
### Trended consolidated results





(1) Adjusted contribution and billings are non-GAAP measures. Reconpresentation, as well as the definitions of these non-GAAP measures.

# Billings and adjusted contribution best reflect performance





# Q3 2021 year-over-year consolidated results

| \$33,464 | \$58.5% | \$33,464 | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% | \$68.5% |

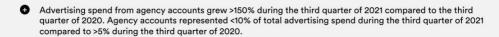
		nths Ended nber 30	Change		
	2020	2021	\$	%	
Billings <sup>(1)</sup>	\$62,093	\$98,448	\$36,355	58.5%	
Consumer Incentives	16,014	33,464	17,450	109.0%	
Revenue	\$46,079	\$64,984	\$18,905	41.0%	
Adjusted Partner Share and other third-party costs <sup>(1)</sup>	26,330	33,359	7,029	26.7%	
Adjusted contribution <sup>(t)</sup>	\$19,749	\$31,625	\$11,876	60.1%	
Delivery costs	3,498	6,390	2,892	82.7%	
Deferred implementation costs	1,641	731	(910)	(55.5%)	
Gross profit	\$14,610	\$24,504	\$9,894	67.7%	
Net loss	(\$15,356)	(\$44,529)	(\$29,173)	190.0%	
Adjusted EBITDA <sup>(1)</sup>	(\$596)	(\$5,169)	(\$4,573)	767.3%	



(1) Billings, adjusted Partner Share and other third-party costs, adjusted contribution and adjusted EBITDA are non-GAAP measures. Reconciliations of these non-GAAP measures to the most comparable GAAP measures are presented below under the headings "Reconciliation of GAAP Revenue to Billings", "Reconciliation of GAAP Ross Profit to Adjusted Contribution" and "Reconciliation of GAAP Net Loss to Adjusted EBITDA."

# Cardlytics platform advertiser spend by industry

	% Ch	ange	% of Total Advertiser Spend						
		nths Ended er 30, 2021	Three Months Ended September 30,						
Industry	vs 2020	vs 2019	2019	2020	2021				
Grocery & Gas	> 45%	> 75%	< 10%	> 10%	> 10%				
Restaurant	> 40%	> 20%	> 25%	> 30%	< 30%				
Retail	> 105%	> 0%	> 30%	< 20%	> 25%				
Travel & Entertainment	< (5)%	< (70)%	> 20%	< 10%	< 5%				
Direct to Consumer	> 45%	> 115%	< 15%	> 30%	> 25%				





### **Cardlytics platform** engagement metrics(1)

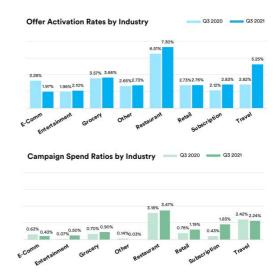
There may be variation in future quarters due to factors such as global economic events, bank launches, new advertisers with significant spend, and growth in nascent or new verticals.

Monthly log-in days  $^{(2)}$  show that MAUs logged in 10.4 days per month in Q3 2021 versus 11 days per month in Q3 2020.

Offer activation rates<sup>(2)</sup> show higher rates for small-ticket, volumeheavy offers versus large-ticket and subscription offers.

Campaign spend ratios(2) show Cardlytics currently targets a small proportion of total MAU spend.

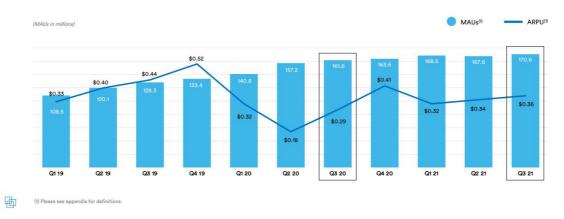
- + As budgets increase and more advertisers come onto the platform, more spend from MAUs can be targeted with offers.
- + There remains considerable room to target larger audiences in light of existing MAU engagement levels.





(1) Metrics include US users only (2) Please see appendix for definitions

# Significant MAU increase precedes opportunity for expected billings growth and future ARPU expansion for the Cardlytics platform





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### Q3 2021 results

(Amounts in thousands, except MAUs and per share amounts)

		nths Ended nber 30,	Change		Nine Months Ended September 30,		Change	
	2021	2020	AMT	%	2021	2020	AMT	%
Revenue	\$64,984	\$46,079	\$18,905	41.0%	\$177,067	\$119,810	\$57,257	47.8%
Billings <sup>(1)</sup>	98,448	62,093	36,355	58.5%	260,102	169,390	90,712	53.6%
Gross Profit	24,504	14,610	9,894	67.7%	67,177	38,487	28,690	74.5%
Adjusted contribution <sup>(1)</sup>	31,625	19,749	11,876	60.1%	85,596	52,530	33,066	62.9%
Net loss attributable to common stockholders	(44,529)	(15,356)	(29,173)	190.0%	(116,730)	(48,645)	(68,085)	140.0%
Net loss per share (EPS)	(\$1.35)	(\$0.56)	(\$0.79)	141.1%	(\$3.67)	(\$1.80)	(\$1.87)	103.9%
Adjusted EBITDA <sup>(1)</sup>	(\$5,169)	(\$596)	(\$4,573)	767.3%	(\$14,779)	(\$12,273)	(\$2,506)	20.4%
Adjusted EBITDA margin <sup>(1)(2)</sup>	(8.0%)	(1.3%)	(6.7%)	515.0%	(8.3%)	(10.2%)	1.9%	(18.6%)
Non-GAAP net loss <sup>(1)</sup>	(\$10,971)	(\$4,453)	(\$6,518)	146.4%	(\$33,702)	(\$21,730)	(\$11,972)	55.1%
Non-GAAP net loss per share <sup>(1)</sup>	(\$0.33)	(\$0.16)	(\$0.17)	106.3%	(\$1.06)	(\$0.80)	(\$0.26)	32.5%
Cardlytics MAUs (in millions)	170.6	161.6	9.0	5.6%	167.5	153.2	14.3	9.3%
Cardlytics ARPU	\$0.36	\$0.29	\$0.07	24.1%	\$1.03	\$0.78	\$0.25	32.1%
Bridg ARR	\$12,734	\$ -	\$12,734	NM	\$12,734	\$ -	\$12,734	NM



(1) Billings, adjusted contribution, adjusted EBITDA, non-GAAP net loss and non-GAAP net loss per share are non-GAAP measures. Reconciliations of these non-GAAP measures to the most comparable GAAP measures are included in the appendix to this presentation, as well as definitions of these non-GAAP terms.

(2) Adjusted EBITDA margin is calculated as adjusted EBITDA divided by revenue.

### Guidance

(Amounts in millions)

	Q4 2021 Guidance	FY 2021 Guidance
Billings <sup>(1)</sup>	\$105.0 - \$120.0	\$365.1 - \$380.1
Revenue	\$70.0 - \$80.0	\$247.1 - \$257.1
Adjusted Contribution <sup>(1)</sup>	\$33.0 - \$38.0	\$118.6 - \$123.6



(1) Billings and adjusted contribution are non-GAAP measures. Definitions of these non-GAAP measures are included in the appendix to this presentation. A reconciliation of billings to GAAP revenue on a forward-looking basis is presented below under the heading "Reconciliation of Forecasted GAAP Revenue to Billings." A reconciliation of adjusted contribution to GAAP gross profit on a forward-looking basis is not available without unreasonable efforts due to the high variability, complexity and low visibility with respect to the items excluded from this non-GAAP measure.

### **Reconciliation of GAAP** revenue to billings

Three Months Ended Jun 30, 2019 Sept 30, 2019 Dec 31, 2019 Sept 30, 2020 Cardlytics Platform Revenue Plus: \$46,079 \$53,230 \$35,988 \$48,730 \$56,419 \$69,293 \$45,509 \$28,222 \$67,082 \$56,763 \$62,075 Consumer Incentives 26,373 31,642 26,883 Bridg Platform Revenue Plus: Consumer Incentives Billings \$2,090 \$2,909 \$2,090 \$2,909 \$35,988 \$48,730 \$56,419 \$69,293 \$45,509 \$28,222 \$46,079 \$67,082 \$53,230 \$58,853 \$64,984 22,562 25,046 26,373 \$58,550 \$73,776 \$82,792 31,642 22,267 11,299 16,014 26,883 23,087 26,484

\$100,935 \$67,776

\$39,521



# Reconciliation of GAAP gross profit to adjusted contribution

Amounto in thousands)

										200	
						Three Months Ended	ı				
Cardlytics Platform	Mar 31, 2019	Jun 30, 2019	Sept 30, 2019	Dec 31, 2019	Mar 31, 2020	Jun 30, 2020	Sept 30, 2020	Dec 31, 2020	Mar 31, 2021	Jun 30, 2021	Sept 30, 2021
Revenue	\$35,988	\$48,730	\$56,419	\$69,293	\$45,509	\$28,222	\$46,079	\$67,082	\$53,230	\$56,763	\$62,075
Minus:											
Partner Share and other third-party costs	19,004	27,620	32,470	38,986	26,138	16,811	27,971	38,388	29,771	29,890	33,929
Delivery costs	3,246	3,370	3,070	3,207	3,406	3,499	3,498	3,907	3,938	4,837	4,777
Gross Profit	\$13,738	\$17,740	\$20,879	\$27,100	\$15,965	\$7,912	\$14,610	\$24,787	\$19,521	\$22,036	\$23,369
Plus:											
Delivery costs	3,246	3,370	3,070	3,207	3,406	3,499	3,498	3,907	3,938	4,837	4,777
Deferred implementation costs	653	731	789	696	1,008	991	1,641	958	882	730	731
Adjusted contribution	\$17,637	\$21,841	\$24,738	\$31,003	\$20,379	\$12,402	\$19,749	\$29,652	\$24,341	\$27,603	\$28,877
Bridg Platform											
Revenue				- 4		-				\$2,090	\$2,909
Minus:											
Partner Share and other third-party costs	. *1					17		. 70		63	161
Delivery costs	1.0			6		95		1.0	050	911	1,613
Gross Profit	-								A	\$1,116	\$1,135
Plus:											
Delivery costs		-0					(3-8)	-	585	911	1,613
Adjusted contribution					127		- 1		7/27	\$2,027	\$2,748
Consolidated											
Revenue	\$35,988	\$48,730	\$56,419	\$69,293	\$45,509	\$28,222	\$46,079	\$67,082	\$53,230	\$58.853	\$64,984
Minus:											
Partner Share and other third-party costs	19,004	27,620	32,470	38,986	26,138	16,811	27,971	38,388	29,771	29,953	34,090
Delivery costs	3,246	3,370	3,070	3,207	3,406	3,499	3,498	3,907	3,938	5,748	6,390
Gross Profit	\$13,738	\$17,740	\$20,879	\$27,100	\$15,965	\$7,912	\$14,610	\$24,787	\$19,521	\$23,152	\$24,504
Plus:											
Delivery costs	3,246	3,370	3,070	3,207	3,406	3,499	3,498	3,907	3,938	5,748	6,390
Deferred implementation costs	663	731	789	696	1,008	991	1,641	958	882	730	731
	400.000	400.000	****	******	***	*** ***	4-0-0-0	****	****	****	****



# Reconciliation of GAAP partner share and other third-party costs to adjusted partner share and other third-party costs

Three Months Ended Mar 31, Jun 30, Sept 30, Dec 31, Mar 31, Jun 30, Sept 30, 2019 2019 2020 2020 2020 Jun 30, Sept 30, 2021 2021 Dec 31, 2020 Cardlytics Platform Partner Share and other third-party costs \$19,004 \$27,620 \$32,470 \$38,986 \$26,138 \$16,811 \$27,971 \$38,388 \$29,771 \$29,890 \$33,929 
 653
 731
 789
 696
 1,008
 991
 1,641
 958

 \$18,351
 \$26,889
 \$31,681
 \$38,290
 \$25,130
 \$15,820
 \$26,330
 \$37,430
 730 \$29,160 Adjusted Partner Share and other third-party costs \$33,198 **Bridg Platform** Partner Share and other third-party costs Adjusted Partner Share and other third-party costs \$18,351 \$26,889 \$31,681 \$38,290 \$25,130 \$15,820 \$26,330 \$37,430 \$28,889 \$29,223 \$33,359

(Amounts in thousands)



### Reconciliation of GAAP net (loss) income to adjusted EBITDA

(Amounts in thousands)

						Three Months E	nded				
Cardlytics Platform	Mar 31, 2019	Jun 30, 2019	Sept 30, 2019	Dec 31, 2019	Mar 31, 2020	Jun 30, 2020	Sept 30, 2020	Dec 31, 2020	Mar 31, 2021	Jun 30, 2021	Sept 30, 2021
Net (loss) income	(\$6,314)	(\$6,510)	(\$7,747)	\$3,427	(\$13,531)	(\$19,758)	(\$15,356)	(\$6,777)	(\$24,895)	(\$45,328)	(\$39,473)
Plus:											
Income tax benefit	0.50					51					-
Interest expense (income), net	304	338	218	(312)	(284)	10	283	3.039	3.045	3,078	3,192
Depreciation and amortization expense	961	1,053	1,167	1.354	2.331	1,545	1.933	2.017	3.065	7.092	5,554
Stock-based compensation expense	1,708	3,072	7,486	3,585	4,126	9,108	11,578	7,584	7,248	13,179	15,627
Foreign currency (gain) loss	(491)	667	903	(1,859)	1.886	8	(1,066)	(2,377)	(319)	100	1.543
Deferred implementation costs	653	731	789	696	1.008	991	1.641	958	882	730	731
Costs associated with financing events			123	-	-	-			-	-	
Loss on extinguishment of debt		23	28								
Restructuring costs		-			482	403	391	47			713
Acquisition and integration costs	0.00	-			-	-			7.030	14,114	1,620
Change in fair value of contingent consideration	- 4									1,480	6,261
Adjusted EBITDA	(\$3,179)	(\$626)	\$2,967	\$6,891	(\$3,982)	(\$7,693)	(\$596)	\$4,491	(\$3,944)	(\$5,655)	(\$4,231)
Bridg Platform	(40)119)	(4000)	44,50	40,00	(40,500)	(41,030)	(4030)	44,45	(40,544)	(40.000)	(4-1,000)
Net (loss) income										(\$1,978)	(\$5,056)
Vet (ross) income		-	-		-		-			(\$1,970)	(\$5,050)
Depreciation and amortization expense										1,741	2.821
Stock-based compensation expense					- 1	- 1	- 7			158	1,203
Acquisition and integration costs	-					-	-		-	68	94
Adjusted EBITDA										(\$11)	(\$938)
	-									(\$11)	(\$938)
Consolidated											
Net (loss) income	(\$6,314)	(\$6,510)	(\$7,747)	\$3,427	(\$13,531)	(\$19,758)	(\$15,356)	(\$6,777)	(\$24,895)	(\$47,306)	(\$44,529)
Plus:											
Income tax benefit	127										
Interest expense (income), net	304	338	218	(312)	(284)	10	283	3,039	3,045	3,078	3,193
Depreciation and amortization expense	961	1,063	1,167	1,354	2,331	1,545	1,933	2,017	3,066	8,833	8,375
Stock-based compensation expense	1,708	3,072	7,486	3,585	4,126	9,108	11,578	7,584	7,248	13,337	16,830
Foreign currency (gain) loss	(491)	667	903	(1,859)	1,886	8	(1,066)	(2,377)	(319)		1,543
Deferred implementation costs	653	731	789	696	1,008	991	1,641	958	882	730	731
Costs associated with financing events		-	123		-	-	-			-	-
Loss on extinguishment of debt	-	23	28		-	-	1/4				
Restructuring costs					482	403	391	47			713
Acquisition and integration costs									7,030	14,182	1,714
Change in fair value of contingent consideration	-		-	-					-	1,480	6,261
Adjusted EBITDA	(\$3,179)	(\$626)	\$2,967	\$6,891	(\$3,982)	(\$7.693)	(\$596)	\$4,491	(\$3,944)	(\$5.666)	(\$5,169)



### Reconciliation of GAAP net loss to non-GAAP net loss and non-GAAP net loss per share

(Amounts in thousands, except per share amounts)

	50,000,000,000	nths Ended nber 30,		ths Ended	
	2021	2020	2021	2020	
Net loss	(\$44,529)	(\$15,356)	(\$116,730)	(\$48,645)	
Plus:					
Stock-based compensation expense	16,830	11,578	37,415	24,811	
Foreign currency loss (gain)	1,543	(1,066)	1,224	828	
Acquisition and integration costs	1,714	2	22,926	2	
Amortization of acquired intantibles	6,497	-	13,009	-	
Change in fair value of contingent consideration	6,261	-	7,741	-	
Restructuring costs	713	391	713	1276	
Non-GAAP net loss	(\$10,971)	(\$4,453)	(\$33,702)	(\$21,730)	
Weighted-average number of shares of common stock used in computing non-GAAP net loss per share:					
Weighted-average common shares outstanding, diluted	33,101	27,343	31,802	27,048	
Non-GAAP net loss per share attributable to common stockholders, diluted	(\$0.33)	(\$0.16)	(\$1.06)	(\$0.80)	
				_	



# Reconciliation of forecasted GAAP revenue to billings

		(Amounts in millions)	
	Q4 2021 Guidance	FY 2021 Guidance	
Revenue	\$70.0 - \$80.0	\$247.1 - \$257.1	
Plus:			
Consumer Incentives	\$35.0 - \$40.0	\$118.0 - \$123.0	
Billings	\$105.0 - \$120.0	\$365.1 - \$380.1	



### **Definitions**

Adjusted contribution: We define adjusted contribution measures of the degree by which revenue generated from our marketers exceeds the cost to obtain the purchase data and the digital advertising space from our partners. Adjusted contribution demonstrates how incremental marketing spend on our platform generates incremental amounts to support our sales and marketing, research and development, general and administration and other investments. Adjusted contribution is calculated by taking our total revenue less our Partner Share and other hith-party costs exclusive of deferred implementation costs, which is a non-cash cost. Adjusted contribution does not take into account all costs associated with generating revenue from advertising campaigns, including expenses, research and development expenses, general and administrative expenses and other expenses, which we do not take into consideration when making decisions on how to manage our advertising campaigns.

Adjusted EBITDA: We define adjusted EBITDA as our net loss before income tax benefit; interest expense, net; depreciation and amortization expense; stock-based compensation expense; foreign currency gain (loss); deferred implementation costs; restructuring costs; acquisition and integration costs; and change in fair value of contingent considerations.

Bridg ARR: We define ARR as the annualized GAAP revenue of the final month in the period presented for the Bridg platform. ARR should not be considered in isolation from, or as an alternative to, revenue prepared in accordance with GAAP. We believe that ARR is an indicator of the Bridg platform's ability to generate future revenue from existing clients.

Cardlytics ARPU: We define ARPU as the total Cardlytics platform revenue generated in the applicable period calculated in accordance with GAAP, divided by the average number of MAUs in the applicable period.

Billings: Billings represents the gross amount billed to customers and marketers for advertising campaigns in order to generate revenue. Cardlytics platform billings is recognized gross of both Consumer Incentives and Partner Share. Cardlytics platform GAAP revenue is recognized net of Consumer Incentives and gross of Partner Share. Bridg platform billings is the same as Bridg platform GAAP revenue.

Campaign spend ratio: We define campaign spend ratio as the amount of spend from MAUs that is associated with the campaigns in which they were targeted with offers divided by the total amount of spend from MAUs in the industries in which MAUs were targeted with offers divided by the total amount of spend from MAUs in

Cardlytics MAUs: We define MAUs as targetable customers or accounts that have logged in and visited online or mobile applications containing offers from, opened an email containing offers from, or redeemed an offer from the Cardlytics platform during a monthly period. We then calculate a monthly average of these MAUs for the periods presented.

Monthly log-in days: We define monthly log-in days as the number of days in which MAUs logged in and visited the online or mobile banking applications of, or opened an email containing our offers from, our partners during a monthly period. We then calculate an average of the monthly log-in days for the periods presented.

Non-GAAP net loss: We define non-GAAP net loss as our net loss income before stock-based compensation expense; foreign currency (gain) loss; acquisition and integration costs; amortization of acquired intangibles; change in fair value of contingent considerations; and restructuring costs. Notably, any impacts related to minimum Partner Share commitments in connection with agreements with certain Partners are not added back to net loss in order to calculate adjusted EBITDA.

Non-GAAP net loss per share: We define non-GAAP net loss per share as non-GAAP net loss divided by GAAP weighted-average common shares outstanding, diluted.

Offer activation rate: We define offer activation rate as the total number of offers activated by MAUs divided by the total number of offers served to MAUs in the applicable period.



### Industry and account definitions

**Segment Constituents** Segment

Merchants on the Cardlytics platform in which we interact with an advertising agency that we believe holds significant influence over the decision-making process as it relates to the design and management of advertising campaigns Agency Accounts

Amusement Parks, Cinema/Video, Concerts/Theater, Gaming, Golf, Miscellaneous Recreation Services, Museums/Parks, Radio, Sporting & Sporting Venues/Other, Ticket Providers Entertainment

Antique/Pawn, Charitable and Social Service Organizations, Courier/Freight/Storage, Gambling, Government, Lifestyle/ Social, Medical Services, Other Educational, Schools Exclusions

Convenience, Grocery Grocery

Other Business Services, Financial Institutions, Gyms/Fitness, Home/ Maintenance, Online Education/ Distance Learning, Other Services, Salon/Spa

Banquet/Caterers, Bars/Night Clubs/Taverns, Fast Food/ Quick Serve, Full Service Restaurants, Quick Serve Light Fares Restaurant

Accessories, Apparel, Auto Services and Products, Beauty Products/Cosmetics, Books/ Magazine, Child/ Infant Care, Drug Store/Pharmacy, General/Multi-Line, Home & Garden, Office Supplies, Other Retail, Pets, Shoes & Athletic Footwear, Specialty Gifts, Sporting & Outdoor Goods Retail

Bundled, Insurance/Real Estate, Internet, Phone, Professional Services, Television

Travel

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Airlines, Car Rental, Cruise Lines, Gas Stations, Hotels/Lodging, Other Travel, Parking Services, Personal Transportation, Tour Operators/Agencies, Travel Aggregators and Agencies

